



COMMUNITY FACILITIES

The most basic and essential services are provided as community facilities. Collectively known as the community infrastructure, these facilities include the buildings, facilities, lands and services to support the public health, safety and welfare of Camden residents. These assets help shape daily living and work environments, provide the physical framework for the attraction of new businesses and employment opportunities, and provide a foundation for new growth and development. While many community facilities are provided or administered by the local government, others are offered by utilities, hospitals, schools, and nonprofits.

The Community Facilities Element provides an inventory and assessment of the facilities and services available in the City of Camden. The Element profiles community functions including: government, annexation, water and sewer service, utilities, solid waste collection, floodplain and stormwater management, fire and emergency medical services, police, education, health care, recreation and libraries.



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A. LOCAL GOVERNMENT

Governmental facilities house activities, staff, and records used in government operations at the city, county, state and federal levels. The need for additional governmental facilities is directly related to the growth of a community, since the addition of more people, more homes, and additional businesses and industries can prompt the need for new and expanded governmental services. In some cases, increased services can be accommodated using existing space. However, in many cases, a substantial increase in the level and scope of services requires additional operational space or access points.

1. CITY OF CAMDEN

The City of Camden is South Carolina's oldest inland city with a rich history that dates back to its establishment in 1730 as part of a township plan ordered by King George II. Joseph Kershaw established a store in the area originally called Fredericksburg, and then Pine Tree Hill, that became the main inland trade center of the South Carolina colony. The town was renamed Camden in 1768 in honor of Lord Camden, a champion of colonial rights in the British Parliament. Officially incorporated in 1890, the City of Camden now covers 11.7 square miles.

The City of Camden is also the county seat of Kershaw County. The City operates under the council/manager form of government in which the City Council acts as the governing body, while the City Manager is responsible for the day-to-day operations of the City. The Council is comprised of four members and the Mayor, all elected at-large. Most of the administrative functions of the City of Camden are housed in the City Hall, located on Lyttleton Street. The City employs 158 full-time staff.

All jurisdictions in South Carolina that regulate land use, including the City of Camden, must have a planning commission and a board of zoning appeals. Members of both bodies are appointed by the governing body of the jurisdiction covered – the city, county or town council. The duty of the planning commission is to develop and carry out a continuing planning program for the physical, social, and economic growth, development and redevelopment of the community. The Planning Commission directs the preparation and advises the governing body on the adoption of the development and update of the comprehensive plan. It also directs the preparation and update of land use regulations, including the zoning ordinance and land development regulations, and provides recommendations on the adoption of such regulations and proposed amendments to the governing body. The City Council appoints seven members to the **City of Camden Planning Commission** for four-year terms.

The role of the board of zoning appeals is quasi-judicial, and includes considering appeals to determinations made by the zoning official, as well as hearing and ruling on applications for variance from zoning ordinance requirements. The City Council appoints five members for individual terms of four years to the **City of Camden Zoning Board of Appeals**.

The **Camden Historic Landmarks Commission** was created to help protect, preserve and enhance the distinctive architectural and cultural heritage of the City. The City Council appoints five members to the Camden Historic Landmarks Commission for two-year terms, with a maximum appointment of three



consecutive terms. The Commission reviews requests for modifications to locally designated historic properties to ensure that projects adhere to the Camden Design Guidelines. Formal review is required on alterations and demolition to existing buildings, as well as construction of new buildings within the Commission’s jurisdiction.

The City of Camden owns and maintains a number of public properties. Many administrative functions are housed in City Hall, located on Lyttleton Street. City Hall is home to the Administration, Building, Planning, and Finance departments, and to Fire Station 1. Public Works is headquartered next to City Hall, but also has functions based at the Wastewater Treatment Plant on Bramblewood Plantation Road and the Water Treatment Plant on Lake Wateree. The City Police Department is housed on DeKalb Street and Fire Station 2 on Liberty Hill Road. The Camden Archives and Museum, one of the best genealogical research collections in the State, is housed in the site of the former Carnegie Library on Broad Street that was completed in 1915. The City’s economic development and tourism functions reside in the Price House, Camden’s oldest business/residential structure (c. 1830) on Broad Street. City of Camden facilities are listed in Table 7-1 with corresponding numbered locations in the City depicted in Map 7-1.

TABLE 7-1. MAJOR COMMUNITY FACILITIES*

FACILITY AND MAP NUMBER	LOCATION
CITY OF CAMDEN	
1. Camden Archives and Museum	1314 Broad Street
2. Camden City Hall	1000 Lyttleton Street
2. Fire Station 1	1000 Lyttleton Street
3. Fire Station 2	2701 Liberty Hill Road
4. Police Station	816 DeKalb Street
5. Price House	724 Broad Street
6. Wastewater Treatment Plant	175 Bramblewood Plantation Road
Water Treatment Plant (on Lake Wateree)**	2082 John G. Richards Road
KERSHAW COUNTY	
Agricultural Building (Library Offices)	632 East DeKalb Street
Kershaw County Airport/Freight Terminal Building	2203 Airline Drive
Kershaw County (Camden) Library	1304 Broad Street
Kershaw County Courthouse	1121 Broad Street
Kershaw County Detention Center	101 Bramblewood Plantation Road
Kershaw County Government Center	515 Walnut Street
Kershaw County Humane Society	128 Black River Road
Kershaw County Recreation Department	1042 West DeKalb Street
Knights Hill Community Center	521 Knights Hill Road
Voter Registration Building	609 Lafayette Street
STATE OF SOUTH CAROLINA	
Central Carolina Technical College	80 Campus Drive
Clemson University Cooperative Extension Service	632 West DeKalb Street
National Guard Armory	1100 Eherenclou Drive
S.C. Dept. of Disabilities and Special Needs	1619 Jefferson Davis Hwy.
S.C. Dept. of Health and Environmental Control	1116 Church Street
S.C. Dept. of Health and Human Services	110 East DeKalb Street



TABLE 7-1. MAJOR COMMUNITY FACILITIES*, CONTINUED

FACILITY AND MAP NUMBER	LOCATION
S.C. Dept. of Juvenile Justice Services	1121 Church Street
S.C. Highway Patrol	1054 Eherenclou Drive
S.C. Dept. of Motor Vehicles	1056 Eherenclou Drive
S.C. Dept. of Transportation Maintenance Branch	512 Fair Street
FEDERAL	
Camden Main Branch Post Office	542 East DeKalb Street
Camden Post Office #2	2629 Liberty Hill Road
U.S. Dept. of Agriculture Service Center	1126 Little Street

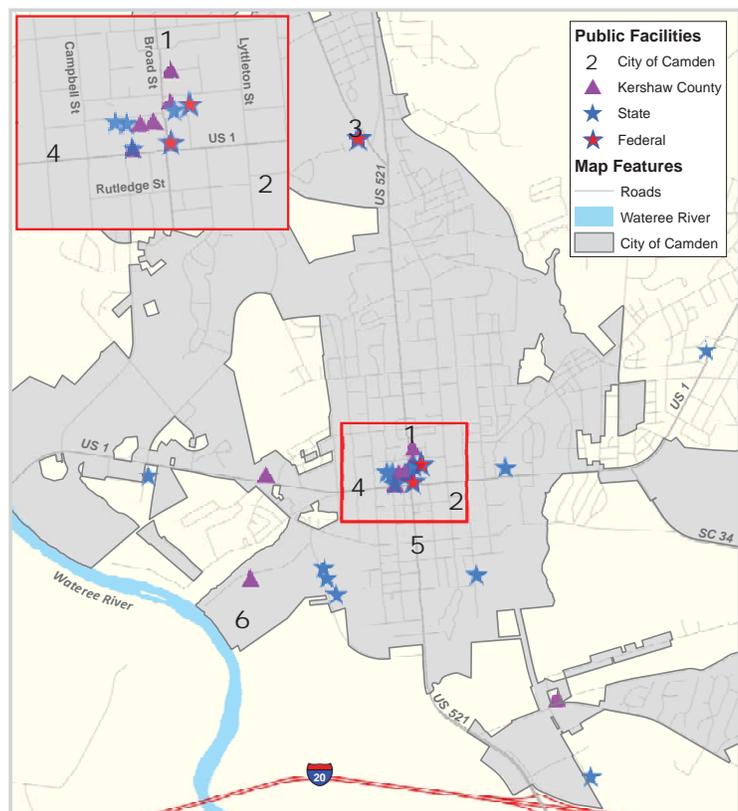
. Additional facilities are included in maps throughout the Element
 ** Location is outside of area shown on Map 7-1

2. KERSHAW COUNTY

Named for Revolutionary War patriot Joseph Kershaw, the County was created in 1791 from portions of the former Claremont, Fairfield, Lancaster and Richland counties. The County is governed under a county administrator model, with a seven-member council comprised of six district representatives and a Chairman elected by the voting population at large. The County Administrator is appointed by the Kershaw County Council. Management of the County is carried out through a number of departments, each headed by elected or appointed officials. Kershaw County employs 539 staff.

As the County seat and the largest municipality in the County, Camden is home to many of Kershaw County’s buildings and governmental functions such as the Government Center, the County Courthouse, and the Airport. The locations of County facilities within the City of Camden are listed in Table 7-1 and shown on Map 7-1. Additional City and County facilities are also included in maps throughout the Community Facilities Element.

MAP 7-1. PUBLIC FACILITIES



SOURCES: CITY OF CAMDEN BUILDING, PLANNING AND ZONING DEPARTMENT, OCTOBER 2016; KERSHAW COUNTY INFORMATION SERVICES DEPARTMENT, FEBRUARY 2017



3. ANNEXATION

Per South Carolina law, annexation of any area or property which is contiguous to a municipality may be initiated by filing with the municipal governing body a petition signed by all persons (100%) owning real estate in the area requesting annexation. The annexation is complete upon agreement to accept the petition and annex the area along with the subsequent enactment of an ordinance by the governing body declaring the area annexed. This option is most often used when all of the properties involved in the annexation are under the same ownership.

Annexation of any area or property which is contiguous to a municipality may also be initiated by filing with the municipal governing body a petition signed by 75% or more of the freeholders owning at least 75% of the assessed value of property in the area to be annexed. The annexation is complete upon agreement to accept the petition and annex the area, compliance with required procedures, and enactment of an ordinance by the governing body declaring the area annexed. The 75% petition method of annexation requires the annexing municipality to conduct a public hearing. During the public hearing, the municipality must present a statement addressing which public services the municipality will assume or provide, the taxes and fees required for the proposed services, and a timetable for services. While no other annexation method has this requirement, feasibility of providing services is an important consideration for any proposed annexation.

Property annexed pursuant to State law must be “contiguous” to the annexing municipality. “Contiguous” means property which is adjacent to a municipality and shares a continuous border. Contiguity is not established by a road, waterway, right-of-way, easement, railroad track, marshland, or utility line which connects one property to another. However, if the connecting road, waterway, easement, railroad track, marshland, or utility line intervenes between two properties, which but for the intervening connector would be adjacent and share a continuous border, the intervening connector does not impede contiguity.

The third annexation option, the 25% petition and election method, was deemed constitutional after an amendment to the original annexation provisions in 2000. This method requires a petition of 25% of qualified electors residing in the area to be annexed. The petition is filed with the municipal council, which certifies the petition to the County election commission by resolution. The election commission then orders an election to be held within the area proposed to be annexed. If a majority of qualified electors in the subject area vote in favor of annexation, the council, by written resolution, must publish the results of the election. Residents of the municipality then have an option to submit a petition in opposition to the annexation. If no opposing petition (signed by 5% or more of the electors within the municipality) is received, then the annexation is adopted by ordinance. If an opposing petition is received, the matter is decided by a municipal election. The procedure for this annexation method is specified in detail in the statute and must be carefully followed.

The City of Camden has several policies in place that encourage annexation. New sewer service is not provided to properties that are outside of the City limits. The cost of water and sewer for properties with pre-existing sewer service that are outside of the City is higher than the cost for properties within the City. Properties within the Camden Fire District, but outside of the City of Camden, must pay a fire protection fee. From 2007 through June 2017 there were 32 annexations into the City totaling more than 1,128 acres. More than 1,004 acres of land were annexed into the City in 2007. The largest annexation over the last ten



years consisted of 849.75 acres of land off of S.C. Highway 34 and included Hermitage Mill Pond. Other annexations of note include the 57.3 acre Bridlewood Farms subdivision annexation in 2008, the 2011 Kershaw County School District annexation of 28.5 acres on West DeKalb Street, and the 2013 annexation of 16.29 acres on West DeKalb Street.

B. STATE AND FEDERAL FACILITIES

Several federal facilities are located in the City of Camden. There are two post offices in the City, including the Main Branch on East DeKalb Street and Camden Post Office #2 on Liberty Hill Road. A U.S. Department of Agriculture Service Center is on Little Street. A number of State facilities are located in Camden, which is the historic center of commerce in the County as well as the County seat. State and federal facilities in the City of Camden are listed in Table 7-1 and depicted in Map 7-1.

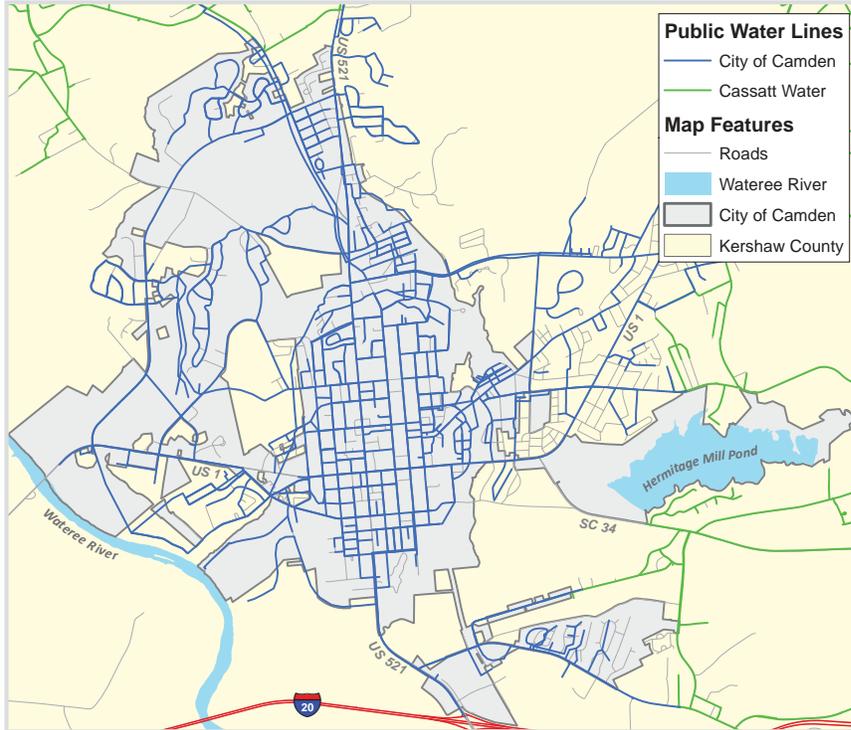
C. UTILITIES

Like all communities, the vitality, growth and development pattern of the City of Camden depends on a reliable and accessible network of public and private utilities and infrastructure. Utilities include the provision of water, wastewater disposal, solid waste disposal, and electricity. Not only are these services essential for individuals, they are also vital to businesses and service providers and impact the long-term growth and development potential of the City. The availability of water and sewer determines the suitability of an area for future development. Ready access effects the location and affordability of residential development and is a key factor weighed by business and industry in site selection.

1. WATER SERVICE, TREATMENT AND DISTRIBUTION

Access to water service plays an important role in the development patterns of a community. Residential development outside of water service areas must utilize wells, adding to the initial cost of each housing unit. Many businesses and industries require the reliability and access to water that only a public utility can provide.

The City of Camden provides water service to approximately 6,900 customers, with a service area that includes all properties within the City and some adjacent areas. The City pumps raw surface water from Lake Wateree to the City Water Treatment Plant on John G. Richards Road. The Plant has a capacity of six million gallons per day (MGD), with an average daily flow of 2.5 MGD. Water is distributed through more than 166 miles of water mains and transmission lines (Map 7-2) and is stored in four elevated storage tanks that have a total capacity of 1.1 million gallons. Camden sells excess water at wholesale to the Lee County Regional Water Authority, also known as Cassatt Water.



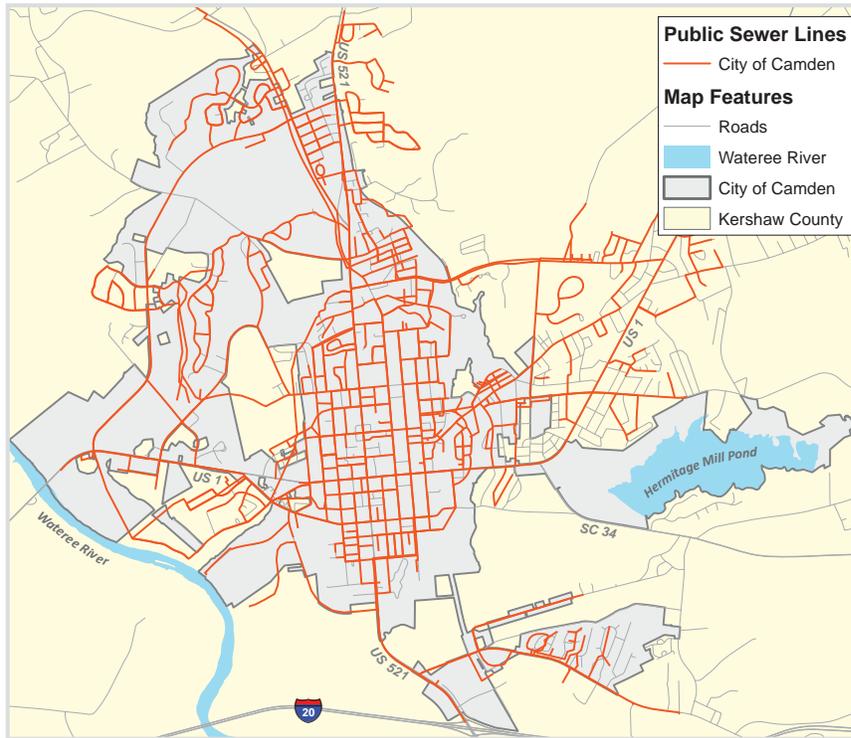
MAP 7-2. PUBLIC WATER FACILITIES

SOURCES: CITY OF CAMDEN, AUGUST 2016; SANTEE-LYNCHES COG, AUGUST 2016; KERSHAW COUNTY INFORMATION SERVICES DEPARTMENT, JULY 2016

2. WASTEWATER

The availability of sewer service is requisite for higher density residential development, educational and health care facilities, as well as the location or expansion of business and industry. Residential development outside of sewer service areas must utilize septic systems, adding to the initial cost of each residential unit through installation and maintenance costs, as well as larger lot requirements.

The City of Camden provides wastewater treatment to more than 3,950 customers, with a service area that includes all properties within the City, including areas outside of the City northward along S.C. Highway 97 and eastward between U.S. Highways 1 and 521. Wastewater is collected through 84 miles of gravity lines and 10.94 miles of sewer force main and lift stations (Map 7-3) for treatment at the City's Wastewater Treatment Plant (WWTP) on Bramblewood Plantation Road before being discharged into the Wateree River. The City's WWTP became operational in 2014 and is classified as a major municipal facility, with a permitted capacity of 4.0 MGD and a permitted flow of 2.6 MGD. Several of the Plant's processes are designed for future expansion to 8 MGD.



MAP 7-3. PUBLIC SEWER FACILITIES

SOURCES: CITY OF CAMDEN, AUGUST 2016; KERSHAW COUNTY INFORMATION SERVICES DEPARTMENT, JULY 2016

3. ENERGY SOURCES

Natural gas and electricity are the primary energy sources for Camden residents (Table 7-2). More than half of City homes (54%) are heated by natural gas and 42.5% are heated by electricity, with less than 3% of homes heated by other fuels. By comparison, nearly three-fourths of homes countywide (73%) rely on electricity for heat and less than 18% use natural gas. Electricity is also the leading heating source statewide at 69%, with 23% of homes heated by natural gas.

TABLE 7-2. HEATING FUELS FOR OCCUPIED HOUSING UNITS, 2014

HEATING FUELS	CAMDEN		KERSHAW COUNTY		SOUTH CAROLINA	
	#	%	#	%	#	%
All Occupied Housing Units	2,984	100.00%	24,061	100.00%	1,795,715	100.00%
Utility (natural) gas	1,610	53.95%	4,283	17.80%	416,453	23.19%
Bottled, tank, or LP gas	62	2.08%	1,373	5.71%	79,959	4.45%
Electricity	1,267	42.46%	17,624	73.25%	1,246,660	69.42%
Fuel oil, kerosene, etc.	24	0.80%	345	1.43%	23,514	1.31%
Coal or coke	0	0.00%	12	0.05%	279	0.02%
Wood	0	0.00%	287	1.19%	20,270	1.13%
Solar energy	0	0.00%	8	0.03%	212	0.01%
Other fuel	0	0.00%	13	0.05%	2,026	0.11%
No fuel used	21	0.70%	116	0.48%	6,342	0.35%

SOURCE: U.S. CENSUS BUREAU, 2010-2014 AMERICAN COMMUNITY SURVEY



a. ELECTRICAL TRANSMISSION AND DISTRIBUTION

The **City of Camden** provides power to approximately 11,000 customers in portions of Kershaw, Lee and Sumter counties. The City's service area includes all properties within the City, as well as several adjacent unincorporated areas. Camden's system includes approximately 340 miles of overhead and underground electric lines and three electric substations that are connected by fiber optic cable. As a public provider of electricity, the City strives to keep rates as low as possible, with current rates ranking as some of the lowest among electric providers to Kershaw County customers. Monthly electric bill payments are primarily used to purchase wholesale power and to maintain and expand the City's electric infrastructure.

b. NATURAL GAS

South Carolina Electric and Gas (SCE&G) is the sole provider of natural gas in the City of Camden and Kershaw County. SCE&G delivers natural gas to approximately 349,000 customers in 35 of the State's 46 counties through 9,064 miles of pipeline. The company purchases natural gas for delivery from the Dominion Company, Transco Pipeline, and Southern Natural Pipeline. SCE&G operates two liquefied natural gas (LNG) facilities that have the capacity to hold 23 million gallons of LNG and can supply up to an additional 105 million cubic feet of natural gas per day through its local distribution systems (S.C. Energy Office, 2016).

c. ENERGY CONSERVATION

Community facilities have substantial influence on energy usage patterns and provide an effective arena for the introduction and implementation of local energy conservation measures. While most community facilities are provided and maintained by local governments, some facilities such as roads and educational centers are built and maintained by the state or federal government. Efforts to reduce energy consumption and mitigate rising energy costs have come to the forefront for many local governments and public institutions as they struggle to meet escalating costs, while maintaining current service levels within the confines of a limited budget. As high-profile energy consumers, these entities have a unique responsibility to promote energy conservation through energy efficient use within their operations. In addition to the significant energy cost savings that can be realized within public institutions, successful programs can also encourage private entities and citizens to conserve energy.

Local governments are among the leading consumers of energy within a community. This is due in large part to the size of public buildings and facilities, coupled with the fact that such facilities are often older and less energy-efficient. Local government conservation efforts typically fall into one of several categories: administration, policies, and employee education; community facility site selection; building efficiency and site design; facility management; and fleet efficiency.

The City of Camden has implemented several conservation measures in recent years. The City used *Federal Energy Efficiency and Conservation Block Grant Program* (EECBG) funding awarded in 2009 to install energy efficient light fixtures in a number of buildings; upgrade HVAC units and install programmable thermostats and light fixtures in City Hall, the Police Department, and a fire station; and replace windows and insulation in City Hall. The City also purchased and implemented a Supervisory Control and Data Acquisition system for its Electric Department that has the ability to reduce peak demands through voltage reduction at substations by 5%.



D. STORMWATER AND FLOODPLAIN MANAGEMENT

Stormwater runoff occurs when precipitation from rain or snowmelt flows over the ground. Impervious surfaces such as parking lots, driveways, sidewalks, and streets prevent stormwater from naturally soaking into the ground. Stormwater can pick up debris, chemicals, dirt, and other pollutants and discharge them into a storm sewer system or directly into a lake, stream, river, or wetland. Polluted stormwater runoff can have many adverse effects on plants, fish, animals, and humans.

A number of local governments in the State have been granted Delegated Review Authority for stormwater management and sediment control by SCDHEC per *S.C. Code of Laws § 48-40-60*, which enables local review of stormwater erosion and control activities. These jurisdictions each adopted a local stormwater management and sediment control ordinance that is administered by a SCDHEC Certified Erosion Prevention and Sediment Control Inspector who is an employee of the jurisdiction. Jurisdictions such as the City of Camden that have not been granted review authority rely on SCDHEC for administration and enforcement of stormwater regulations. The regulations require developments to keep stormwater on-site in the event of a ten-year, 24-hour storm event. Land disturbing activities greater than one acre in size must meet the requirements for a *National Pollutant Discharge Elimination System (NPDES) General Permit*, which is issued by SCDHEC. NPDES is a regulatory program created under the *Clean Water Act*. Under the NPDES Permit Program, stormwater discharges are considered point sources and operators of these sources are required to receive an NPDES permit before discharging stormwater runoff.

Encouragement of Best Management Practices (BMPs) for construction and land disturbance at the local level is a key tool in protecting water quality in the lakes, rivers, streams, and other water bodies within the City. The promotion of Low Impact Development (LID) is another way that jurisdictions can protect and improve water quality. The goal of LID is to mimic a site's predevelopment hydrology by using design techniques that infiltrate, filter, store, evaporate, and detain runoff close to its source through the use of measures such as vegetated buffers, swales, and permeable surfaces. Instead of conveying and managing stormwater through large and costly pipe drainage systems, LID addresses stormwater through smaller, cost-effective landscaping measures installed on the affected property. According to information provided by SCDHEC, LID is a more environmentally sound technology and a more economically sustainable approach to addressing the adverse impacts of urbanization. By managing runoff close to its source through informed design, LID can enhance the local environment, protect public health, and improve community livability, while saving developers and local governments money. The City of Camden's Zoning Ordinance requires low impact design measures that include requiring that post development discharge rates not exceed pre-development rates, site design that minimizes impervious surface and alteration of natural vegetation and topography, and integration of natural features. Additional measures to protect water resources include an undisturbed vegetated buffer along all perennial streams and water bodies and the use of natural and vegetated stormwater management systems such as rain gardens and constructed wetlands to manage stormwater and comply with federal and location regulations.

Floodplains are areas that consist of a stream or river (floodway) and the adjacent areas that have been or can be covered by water (floodway fringe). Floodplains perform a critical function by temporarily storing and carrying floodwaters, reducing potential flood peaks, recharging groundwater supplies, and providing plant and animal habitats. Development within a floodplain expands the floodplain boundary and increases the volume of runoff, making more areas and properties susceptible to flooding. Local development review



processes should ensure that new construction and activity will not increase flooding on adjacent and nearby properties. Federal, state and local regulation of floodplains is discussed in more detail in Chapter 5. Natural Resources Element

The Federal Emergency Management Agency manages the *National Flood Insurance Program* (NFIP). In South Carolina, the Flood Mitigation Office of the South Carolina Department of Natural Resources (SCDNR) administers the NFIP with financial support from FEMA. Community participation in the NFIP is voluntary. Nearly 20,000 communities across the United States and its territories participate in the NFIP by adopting and enforcing flood plain management ordinances to reduce future flood damage. In exchange, the NFIP makes federally-backed flood insurance available to homeowners, renters, and business owners in these communities. As a participating NFIP jurisdiction, the City of Camden adopted a *Flood Damage Prevention Ordinance* in October 1983 that requires the review of each building permit application for proximity to flood prone areas identified by FEMA.

Local governments are the first line of comprehensive floodplain management. Not only do localities plan for, determine, and supervise the use of land within their jurisdictions, the impetus for obtaining financial and technical assistance from the state and federal levels also originates with the local community. Planning is a crucial tool for minimizing future flood damage. Managing development can reduce losses by avoiding encroachment in flood-prone areas, protecting floodplain resources, and building in ways that are resistant to flooding. Floodplain management at the local level involves the operation of a community program of corrective and preventative measures for reducing flood damage. These measures take a variety of forms and generally include requirements for zoning, subdivision or building, and special-purpose floodplain ordinances. As an NFIP participant, each community agrees to:

- Adopt and enforce a flood damage prevention ordinance;
- Require permits for all types of development within the floodplain;
- Assure that building sites are reasonably safe from flooding;
- Estimate flood elevations that have not been determined by FEMA;
- Require new or improved homes to be elevated above the Base Flood Elevation;
- Require other buildings to be elevated or flood-proofed;
- Conduct field inspections and cite violations;
- Require Elevation Certificates to document compliance;
- Carefully consider requests for variances;
- Resolve non-compliance and violations; an
- Advise FEMA when updates to flood maps are needed.

*WATEREE RIVER*

Map 5-11 in the *Natural Resources Element* provides the location of Special Flood Hazard areas, or flood plains, within the City of Camden. Special Flood Hazard Areas denoted as “A” or “AE” zones, also known as 100-year flood zones, are located along the shores of the Wateree River and the City’s major creeks including Bolton Branch, Camp Creek, Little Pine Tree Creek, and Big Pine Tree Creek. Areas denoted as “X” zones, or 500-year flood zones, are located on the fringe of the river and major creeks, with the largest zone located in the southeastern area of the City north of S.C. Highway 34. Floodways are located within floodplains along the Wateree River and its tributaries. However, it is important to note that specific floodplain determinations are made by the City of Camden Floodplain Manager in consultation with FEMA mapping. FEMA is in the process of updating the Kershaw County flood maps, with release of the new maps anticipated in late 2017. Preliminary drafts for the City of Camden were adopted by City Council in December 2017 and are available on the FEMA website (www.floodfind.com/south-carolina-flood-maps).

E. SOLID WASTE

The City of Camden provides residential garbage pickup for City residents, including collection of recyclable waste. Residents can request green roll carts for garbage and recycling containers through the City Public Works Department. Items that may be recycled include mixed paper (newspaper, office paper, etc.), clean and empty plastic containers and cartons, clean and dry cardboard, and clean aluminum and steel cans and attached lids. Yard debris is also collected every seven to ten business days and must be placed at the front property line, separate from other trash. Bulk trash such as old furniture and rugs may also be collected along with yard trash. Residential and commercial waste is transported by the City to the Lee County landfill, while yard debris is disposed at the Kershaw County Landfill.



Certain types of waste must be taken directly to a Kershaw County Recycling Center for disposal. County recycling centers are for residential use only and do not accept commercial waste. Accepted items include household garbage, yard debris, tires, batteries, white goods (refrigerators and home appliances), e-waste (computers, televisions, and other electronics), used oil and filters, antifreeze, yard debris, and construction and demolition waste materials.

F. EDUCATION

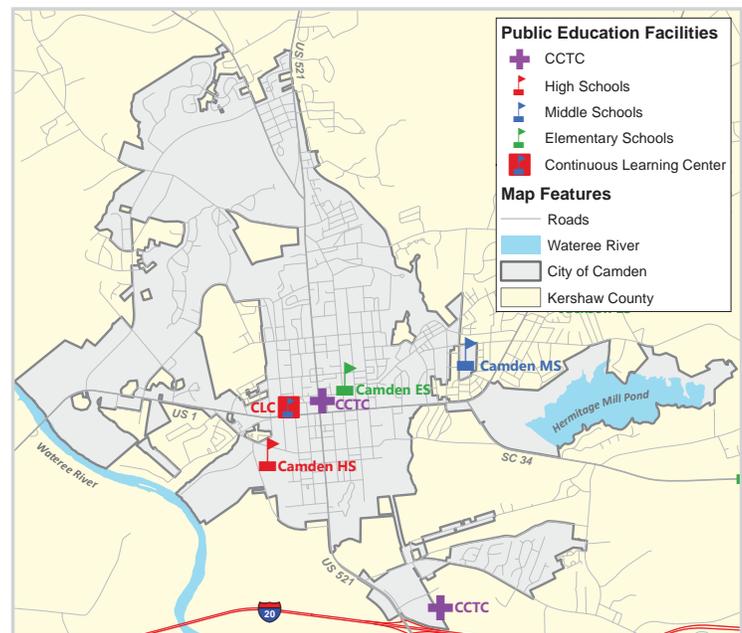
Education is a lifelong process that consists of two components in which a foundation of basic education through the PK-12 system is followed by an on-going individualized pathway of higher education and advanced career training opportunities. Communities that promote a philosophy of lifelong learning among residents are better positioned to successfully compete in a global economy. The average American worker now changes jobs five times or more over a working lifetime, making access to advanced workforce training programs an integral component of community and individual economic sustainability.

Central Carolina Technical College (CCTC) provides Camden residents with a greater level of access to research resources, meeting and conference facilities, and advanced training and distance and continuing education opportunities. The College currently operates two Kershaw County campuses, with one in downtown Camden and a newer campus in the Steeplechase Industrial Park at I-20 and U.S. Highway 521. In addition, a number of public and private postsecondary institutions are located within commuting distance for City residents in neighboring Richland and Sumter Counties. The locations of K-12 schools and the Central Carolina Technical College campus are shown on Map 7-4 and profiled in the following sections, along with private school options.

1. KERSHAW COUNTY SCHOOL DISTRICT

The **Kershaw County School District** provides educational services to more than 10,800 students, with an annual budget that exceeds \$75 million. The District employs more than 1,570 administrators, teachers and support staff. South Carolina Department of Education headcount and report card data indicate the District has the 20th largest enrollment among the State’s 81 districts, experiencing a 2.8% enrollment increase from 2012 to 2016. The District spent an annual average of \$9,250 per pupil in 2016, an increase from the \$9,153 spent per pupil in 2015. The Kershaw County School District operates eleven elementary schools, four middle

MAP 7-4. PUBLIC EDUCATION FACILITIES IN CAMDEN



SOURCE: KERSHAW COUNTY INFORMATION SERVICES DEPT., 2017



schools and three high schools. Of these, one elementary school, one middle school, and one high school are located within the City of Camden, with a combined enrollment of 2,340 students in all three schools (Table 7-3).

The District also provides a Continuous Learning Center that offers intensive and individualized assessments, clinical interventions, and academic services for middle and high school students with challenging emotional needs. The Applied Technology Education Campus (ATEC) on Vocational Lane enables students in grades 10 through 12 to achieve industry-recognized certifications in twelve different occupational programs in agriculture, auto collision technology, automotive technology, carpentry, computer repair and service, cosmetology, culinary arts, digital art and design, early childhood education, graphic communications, health science, honors biomedical, mechatronics, protective services and welding. The District also offers Adult Education in the form of High School Equivalency (GED) classes and Career Readiness instruction and testing. Adult Education services are also provided at the ATEC facility.

Significant facility upgrades are underway districtwide in response to aging facilities, changing educational requirements and needs, and recent and projected growth in Kershaw County. Over the last ten years, the District has implemented a \$102.2 million school construction program with the construction of two new middle schools, wellness facilities at all three high schools, a new elementary school, and two elementary school renovation projects. Phase II of the facilities upgrade plan includes a new Applied Technology Education Campus on the Central Carolina Technical College site, three new elementary schools (including Camden Elementary School), and additions and renovations to all County high schools, three middle schools, and four elementary schools. Renovations and safety improvements will also be made to the high school stadiums. In November 2016, Kershaw County voters approved the penny sales tax to fund the \$130 million bond referendum to implement Phase II.

2. PRIVATE SCHOOLS

There are a number of private schools in the Camden area that range in size from more than 250 students at the Camden Military Academy to fewer than ten at the Camden Adventist School (Table 7-4). These non-public enrollment numbers do not include the homeschooled students in the City.

The *Camden Military Academy* is a private, non-profit military boarding school located on a 40-acre campus in Camden. Since 1974, the Academy has combined the traditions of two institutions. Carlisle Military School operated in Bamberg from 1892 through 1977. Camden

TABLE 7-3. PUBLIC SCHOOL ENROLLMENT IN THE CITY OF CAMDEN

SCHOOL	ENROLLMENT
Camden Elementary School	553
Camden Middle School	802
Camden High School	985
Total in Camden Schools	2,340
Kershaw School District Total	10,843

SOURCE: KERSHAW COUNTY SCHOOL DISTRICT, DECEMBER 2016

TABLE 7-4. PRIVATE SCHOOLS IN CAMDEN*

SCHOOL	GRADES	ENROLLMENT
Camden Adventist School 612 Boykin Road, Camden	1-7	9
Camden Military Academy 520 U.S. Highway 1 North, Camden	7-12	300
The Montessori School of Camden 2 Montessori Way, Camden	PK-6	92
Mt. Olivet Christian School 608 Black River Road, Camden	3-12	28
Cornerstone Christian School 1542 Albert Street, Camden	PK-8	30

* Table may not include a complete listing of existing private schools
SOURCES: PRIVATE SCHOOL REVIEW, MARCH 2017; STARTCLASS.COM, MARCH 2017



Academy operated on the current campus from 1949 through 1957. The name was changed to Camden Military Academy with the merger of the two schools in 1974. Enrollment at the Academy is limited to male students in grades 7 through 12.

The *Montessori School of Camden* was founded in 1979 with a mission to nurture the whole child to inspire independence and a lifetime love of learning. The school is situated on an 11-acre campus, with enrollment for children from 6 weeks to 12 years of age.

3. CENTRAL CAROLINA TECHNICAL COLLEGE

Established in 1962 as Sumter Area Technical College, Central Carolina Technical College (CCTC) is one of 16 public, two-year colleges that comprise the South Carolina Technical Education System. The College changed its name to Central Carolina in 1992 to better reflect its broader service area that includes Clarendon, Kershaw, Lee, and Sumter counties. CCTC offers traditional degree and certificate programs, along with professional and career advancement programs, short-term continuing education courses, noncredit courses for personal enrichment, and customized training for business, industry, health care, and government agencies. In addition to its associate to bachelor’s degree Bridge program with the University of South Carolina, CCTC partners with several four-year institutions for transfer programs, including Columbia College, Francis Marion University, Morris College, St. Leo University, and Webster University.

The College serves its four-county service area from its main campus in Sumter and through satellite campuses in Clarendon, Kershaw and Lee counties. The College enrolls approximately 3,600 students in 50 programs of study that range from Environmental Engineering Technology and Computer Technology to Criminal Justice Technology and Nursing. While information on how many Camden residents attend CCTC is not available, Kershaw County residents comprise nearly one fourth (23%) of the total CCTC enrollment. Although overall enrollment declined from 2012 to 2016, this is attributed in part to the improving economy and lower unemployment (Table 7-5).

TABLE 7-5. CENTRAL CAROLINA TECHNICAL COLLEGE ENROLLMENT

	2012	2013	2014	2015	2016
Total CCTC Enrollment all Campuses	4,452	4,283	3,963	3,588	3,515
Total enrollment at Kershaw campuses	605	527	464	506	451
Downtown Campus	468	418	387	421	394
Kershaw County Campus (at Interstate)	347	274	205	208	174
Duplicates - students taking classes at both locations*	(210)	(165)	(128)	(123)	(117)
Total Kershaw County resident enrollment - all locations	842	820	831	842	755
Kershaw Residents as % of Total Enrollment	18.9%	19.1%	21.0%	23.5%	21.5%

SOURCE: CENTRAL CAROLINA TECHNICAL COLLEGE, MARCH 2017

The Kershaw County campus was opened in downtown Camden in 2001. An extension of the Kershaw County campus opened in 2010 as part of a planned new campus in the Steeplechase Industrial Park. A \$10 million, 40,000 square foot expansion of this campus completed in February 2018 adds classroom space, along with training and incubation space for start-up businesses. The Kershaw campus offers full on-site associate of arts and associate of science degrees, as well as credit and continuing education courses.



G. LIBRARIES

As detailed by Estellene Walker in “So Good and Necessary a Work: The Public Library in South Carolina, 1698-1980,” the first Camden area library was established in 1805 as the Camden Library Society. In 1915, a public library building was built on Monument Square with assistance from the Carnegie Foundation. Assistance from the Federal Works Projects Administration (WPA) in 1935 resulted in the construction of the Kershaw County Public Library, headquartered on Church Street. An important aspect of the WPA project was the launch of the County bookmobile, which served the County’s rural communities. At the end of WPA project support in 1947, the Kershaw County

Library Commission was established, with both the Camden Public Library and the Kershaw County Library operating under a single system. However, the system was disbanded in 1951. Nearly two decades later, the Camden City Council and Kershaw County Council adopted a merger resolution in 1970 to support a new Kershaw County Library that was established by legislative action. A new headquarters library was completed on Broad Street in 1973, with branches added in Bethune in 1974 and Elgin in 1999.

KERSHAW COUNTY LIBRARY - CAMDEN BRANCH



The Kershaw County Library System now includes a collection of more than 107,000 books, serials and volumes, ranking 21st highest among the 42 library systems in South Carolina in total population served. The System ranks 19th highest in total circulation at 166,058 items per year. The Camden branch is the largest at 13,680 square feet in area and a staff of 13. Two staff members work offsite at the County agricultural building on East DeKalb Street, which houses all processing and cataloging of incoming and outgoing library materials, publicity and outreach, and librarian offices, and serves as the parking site for the bookmobile.

The main library is an important resource for Camden residents who lack personal access to a computer and internet. The Kershaw County Library System ranks 17th highest among the State’s 46 library systems in computer usage. County residents used library computers more than 56,000 times in 2016, while others used the Library’s Wi-Fi for internet access using personal devices.

H. PUBLIC SAFETY

A safe and secure environment that projects a climate of health, vitality and community spirit for all residents is integral to building a strong community. The personnel, facilities, equipment, and services dedicated to protecting public safety and property are among the most essential community resources. Public safety is foremost in the minds of both elected leaders and their constituents, prompting most cities and counties



to allocate sizable percentages of their annual budgets to provide the level and quality of fire and police services that can ensure civic stability, security, and quality of life.

1. EMERGENCY MANAGEMENT

Although rare in occurrence, the Camden area is vulnerable to various natural and man-made hazards that range from tornadoes and flooding to wildfire, cyberattacks and power outages. Advance planning and preparation for such emergencies is essential in equipping community leaders, response staff, and the general public to make rapid and informed decisions that will save lives and quickly restore infrastructure and services when disaster strikes.

The City of Camden Police Department is the designated emergency operations agency for the City with responsibility for updates and implementation of the City's emergency operations plan. The Department works closely with Kershaw County Emergency Management, which has the primary responsibility for emergency and disaster planning for Kershaw County. As the designated Disaster Preparedness Agency, Kershaw County Emergency Management works with S.C. Emergency Management, the Kershaw County Local Emergency Planning Committee, and local and state public safety agencies to plan for disasters. The County's Emergency Operations Plan is updated regularly in compliance with Federal and State regulations and guides the County's preparedness, response, and recovery actions for a broad range of incidents including hazardous materials release, floods and dam failures, tornados, wildfires, droughts, winter storms, earthquakes, hurricanes, major transportation incidents, nuclear power plant incidents, acts of terrorism, and other incidents and hazards.

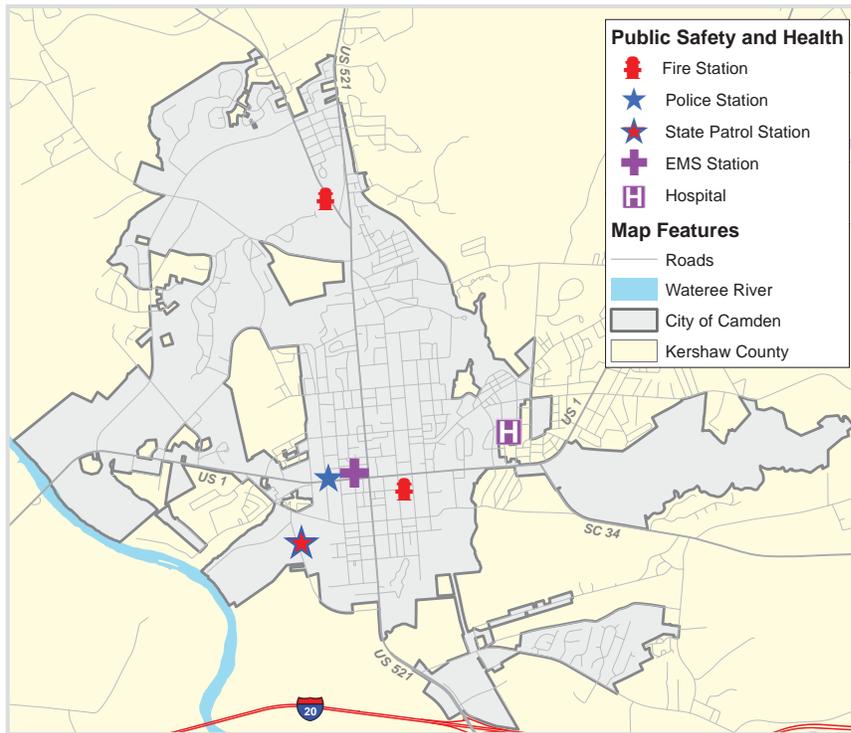
The Emergency Operations Plan supports the National Incident Management System, a nationwide template that enables federal, state, local and tribal governments and private sector and non-governmental organizations to work together effectively and efficiently to prevent, prepare for, respond to, and recover from domestic incidents. The City of Camden and Kershaw County are also participants in the statewide agreement for the provision of mutual aid assistance, upon request, for any other jurisdiction, fire district, or other emergency service delivery system in the State in the event of a significant incident such as fire, earthquake, hurricane, flood, tornado, hazardous material event, or other disaster.

2. EMERGENCY DISPATCHING

Dispatching of emergency services for the City of Camden is provided by Kershaw County Central Communications, headquartered in a secure bunker in the Kershaw County Government building on Walnut Street in Camden. The Central Communications Center is the Public Safety Answering Point (PSAP) for the entire County, where all 911 calls are answered, dispatched and recorded 24 hours a day, seven days a week. Nonemergency calls for Fire, Law Enforcement and Emergency Medical Services (EMS) are also answered and dispatched through Central Communications. The Center also receives administrative calls for the Camden Police Department and the Kershaw County Sheriff's Department after business hours and on weekends and holidays. Central Communications dispatches for all 14 County fire departments, the Camden and Lugoff Fire Departments, County Code Enforcement, the Sheriff's Department, the Bethune and Elgin Police Departments, four EMS Stations, two Quick Response Vehicle (QRV) units, and the Camden and Buffalo-Mt. Pisgah Rescue Units. The Center also maintains a one-button transfer to external agencies that are frequently used by the County, including the S.C. Highway Patrol, the Poison



Control, S.C. Department of Natural Resources, and Public Safety PSAPs in surrounding counties. Central Communications staff includes a Deputy Director, Assistant Deputy Director, four Shift Supervisors, a Training Officer, four Assistant Shift Supervisors, and 14 Telecommunicators.



MAP 7-5. PUBLIC SAFETY AND HEALTH LOCATIONS

SOURCE: KERSHAW COUNTY INFORMATION SERVICES DEPT., 2017 JANUARY 2017

3. FIRE SERVICE

As one of the most fundamental and valuable services provided by local government, fire protection and prevention is of vital importance to every citizen and visitor in the City of Camden. The Camden Fire District is one of 16 fire districts in Kershaw County. Fourteen of these districts are administered by Kershaw County and one by the Lugoff Fire Protection District. Administration of the Camden Fire District is provided by the City of Camden (Map 7-5).

The City of Camden operates two fire stations, one downtown on Lytleton Street and the other on Liberty Hill Road in the northern area of the City. The Camden Fire District service area includes the incorporated area as well as adjacent areas north, west and south of the City. Fire Department staffing includes 28 professional firefighters and 18 volunteer firefighters. The Department responds to nearly 600 service calls annually.

While the provision of adequate, state-of-the-art firefighting equipment and trained personnel is vital to the preservation of life and property, it also significantly impacts the cost of individual fire insurance premiums in a community. Insurance companies use a classification system provided by the Insurance Services Office, Inc. (ISO) to determine the level of fire protection for each home they insure. ISO is an independent statistical, rating, and advisory organization that collects and analyzes information on



a community’s public fire protection and assigns a public protection classification. Classifications range from 1 to 10, with Class 1 representing the best public protection and Class 10 indicating no recognized protection. Classification assignment criteria include the effectiveness of the fire department in receiving and dispatching fire alarms, the number of fire stations, the availability and amount of water needed to fight fires, training provided to local fire fighters, and maintenance and testing of equipment. In addition, the distribution of fire stations and service throughout the community weighs heavily in the determination of the classification. Properties that are located more than five road miles from a fire station are not considered to have adequate fire protection and therefore receive higher ISO classifications. Since water availability for fire protection comprises 40% of the total ISO rating, areas served by municipal or other water services benefit from lower ISO ratings and ultimately, lower insurance rates. Consequently, properties within areas of low ISO ratings benefit from lower insurance costs. The Camden Fire District has a current ISO rating of 3.

4. LAW ENFORCEMENT

Efficient and effective law enforcement directly impacts the quality of life. Law enforcement in Camden is provided by the City Police Department, headquartered on West DeKalb Street. Emergency dispatching is provided by Kershaw County Central Dispatching, housed in the Central Communications center on Walnut Street in Camden. A South Carolina State Patrol station is also located on Eherenclou Drive in Camden. Prisoners are transferred to the Kershaw County Detention Center on Bramblewood Plantation Road. Built in 2000, the County Detention Center accommodates 89 inmates. The Camden Police Department and State Patrol station locations are shown on Map 7-6.

A total of 618 index crimes were reported in the City of Camden in 2016 – an 11.6% increase from the 554 index crimes reported in 2015 (Table 7-6). There are seven index offenses: manslaughter (murder), rape, robbery, aggravated assault, burglary, larceny, and motor vehicle theft. Index offenses are categorized either as violent crimes (manslaughter, sexual battery, robbery and aggravated assault) or property crimes (burglary, larceny and motor vehicle theft). Violent crimes account for 7% of all index crimes in the City – higher than the 2015 percentage of only 2.9%. The most prevalent violent crime in Camden was robbery, accounting for 44.2% of violent crimes, yet only 3% of all index crimes. The greatest increase among violent crimes was in the number of reported rapes. Only one murder was reported in Camden in 2016. More than 85% of property crimes and 79% of all index crimes were categorized as larceny, which is the unlawful taking of property and includes offenses such as shoplifting, pocket-picking, purse snatching, and thefts from motor vehicles and of motor vehicle parts.

TABLE 7-6. INDEX CRIMES REPORTED IN THE CITY OF CAMDEN, 2015 AND 2016

INDEX CRIME	2015		2016	
	#	%	#	%
Violent Crimes	16	2.9%	43	7.0%
Manslaughter	0	0.0%	1	0.0%
Rape	2	12.5%	16	37.2%
Robbery	9	56.3%	19	44.2%
Aggravated Assault	5	31.3%	7	16.3%
Property Crimes	538	97.1%	575	93.0%
Burglary	66	12.3%	66	11.5%
Larceny	457	84.9%	491	85.4%
Motor Vehicle Theft	15	2.8%	18	3.1%
Index Total	554	100.0%	618	100.0%

SOURCE: CITY OF CAMDEN POLICE DEPARTMENT, JULY 2017



The Police Department has 33 certified officers in a variety of roles including administrative, patrol, detectives, community police, school resource, training sergeants, and drug enforcement. Three part-time school crossing guards are also employed by the Police Department. The Department vehicle fleet includes 40 patrol cars and one van, as well as a golf cart for patrolling the downtown area.

I. HEALTH CARE

Access to quality health care is an essential component of community well-being. Building a healthy community ensures an acceptable quality of life for all residents and the prevention of many costly problems that inhibit the realization of full individual, economic and community potential. The health care system encompasses a broad continuum of care that begins with preventative care and progresses through end-of-life care. Public health is negatively impacted when service gaps are present in this continuum. The number of practicing health professionals serving Kershaw County, including the City, is detailed in Table 7-7.

Kershaw County has 82 physicians, which equates to a rate of 12.9 physicians per 10,000 population – significantly lower than the statewide rate of 24.9. Kershaw County also has a lower rate of access to primary care (family practice) at 6.8 physicians per 10,000 residents, compared to the state rate of 10 physicians per 10,000.

1. KERSHAW COUNTY EMERGENCY MEDICAL SERVICES

Emergency services for Camden area residents are provided by Kershaw County Emergency Medical Services (KCEMS). KCEMS is a licensed Advanced Life Support service that responds to all E-911 and other emergency medical calls within the County. ALS units (vehicles) have at least one paramedic and one emergency medical technician on board who can administer certain medications and operate advanced airway equipment, cardiac monitors, advanced cardiac life support equipment, and blood glucose testing equipment. Control of KCEMS was shifted from KershawHealth to Kershaw County in July 2015. Emergency dispatching is provided by Kershaw County Central Dispatching.

KCEMS headquarters is located in the County Government Center on Walnut Street in Camden. KCEMS operates five stations, with Station 1 located in Camden (Map 7-5). Emergency medical service (EMS) is available 24 hours a day, 365 days a year. The Department also has a Quick Response Vehicle (QRV) positioned at Station 1 to enable trained personnel to respond more quickly to rural calls and establish patient care before an ambulance can arrive. KCEMS employs 34 full-time and 30 part-time paramedics, emergency medical technicians, and advanced emergency medical technicians.

TABLE 7-7. PRACTICING HEALTH PROFESSIONALS IN KERSHAW COUNTY

HEALTH PROFESSION	NUMBER
PHYSICIANS	82
Family Practice	21
Internal Medicine	10
Obstetrics/Gynecology	4
Pediatrics	8
General Surgery	2
All Other (Specialists)	37
NURSES	335
Registered Nurses	335
Certified Nurse Midwives	0
Nurse Practitioners	20
Licensed Practical Nurses	141
Other Nurses	6
OTHER HEALTH PROFESSIONS	114
Dentists	15
Pharmacists	41
Physical Therapists	18
Occupational Therapists	10
Physician Assistants	6
Optometrists	4
Respiratory Care Practitioners	20

SOURCE: SOUTH CAROLINA HEALTH PROFESSIONS DATA BOOK, 2016



2. KERSHAWHEALTH MEDICAL CENTER

From its start in 1913 as Camden Hospital, KershawHealth has grown into a comprehensive health care system with more than 800 employees and facilities in Camden, Elgin, Lugoff, Bethune, and Kershaw. The KershawHealth Medical Center is located on Roberts Street in Camden. The 121-bed comprehensive acute care facility includes a 15-room emergency department, 10-bed intensive care unit, a 10-bed pediatric unit, and a surgical unit with six operating rooms. The Center also offers a Women's Center that houses ten new mother rooms and four labor and delivery rooms. KershawHealth completed a \$14.5 million, 71,000 square foot expansion in 2004 that included a 24-bed nursing unit with private rooms, five operating rooms with eight pre- and post-operative beds, cardiovascular diagnostics and cardiac rehabilitation facilities, and a new main entrance, lobby, and waiting area. Health care services include adult and pediatric medicine, cardiovascular and cardiac rehabilitation, emergency, gastroenterology, home health, hospice, imaging, laboratory, oncology, orthopedics, primary care, pulmonology, rehabilitation, sleep diagnostics, joint replacement, urology, and women's health.

3. SERVICES FOR THE ELDERLY

The nation's aging population affects every segment of the social, political, and economic landscape, as significant changes in living patterns and conditions often accompany the aging process. The health and mobility of senior residents is of growing interest due to implications for public policy, health care, and long-term care costs. The increasing number of frail elderly is accompanied by a growing demand for home care and for institutional and community-based acute and long-term care. The segment of the population suffering from dementia and Alzheimer's disease is expected to increase dramatically in the coming decades, while the costs of care will rise well above current levels. The financial and time demands on informal family and friend caregivers will continue to rise, with impacts shaping housing, employment, and support service needs at the local level. These impacts will be profound in the City of Camden, where residents aged 65 or older now comprise nearly one-quarter (23.1%) of the population. This is significantly higher than the 15.4% of individuals in this age group countywide and 14.7% statewide (American Community Survey 2010-2014).

a. SENIOR SERVICES

Most aging services are federally funded through the *1965 Older Americans Act*. This law requires that service districts be designated to plan and implement aging services. To that end, the Lieutenant Governor's Office on Aging has divided the State into ten planning and service districts. The Santee-Lynches Regional Council of Governments is the designated **Area Agency on Aging (AAA)** and **Aging and Disabilities Resource Center (ARDC)** for Clarendon, Kershaw, Lee and Sumter counties. The role of the AAA is to assess, plan, coordinate, and administer a comprehensive and coordinated system of quality support services for older citizens.

The primary goal of the ARDC is to "develop and promote a comprehensive, coordinated community-based service delivery system with simple access that will improve the quality of life for all older adults in the region and enable them to lead independent lives in their own homes for as long as possible." The ARDC subcontracts with local service providers for the delivery of services at the local level. Among the services given funding priority are transportation, adult day care, in-home and group respite care, congregate



dining, home-delivered meals, insurance counseling, wellness and prevention, information and assistance, outreach, physical fitness, health promotion, and nutrition education and screening. These services may vary from county to county and from year to year, depending on locally identified needs and resource availability.

The ***Kershaw County Council on Aging, Inc.*** (KCCOA) is the leading provider of services to senior citizens in the Camden area. KCCOA is a nonprofit organization created in 1975 that provides essential services for older adults through an array of services including on-site group meals, home-delivered meals, health and wellness programs, transportation to and from the centers, care management and referral, and recreational, educational and leisure activities and programs. The Agency provides congregate meals for individuals aged 60 or older during the week at the Senior Center on Lyttleton Street in Camden and the Bethune Rural Community Center on Timrod Road. More than 11,000 Kershaw County seniors participate in congregate meals and associated programs annually. KCCOA provides home delivery of nutritious meals to homebound seniors aged 60 and older who are determined during intake assessment to be in the greatest economic and social need. Over 23,850 meals are delivered to homebound seniors annually through this program. Hot midday meals are delivered on Wednesday and Thursday from the Camden and Bethune centers, with frozen meals distributed based on need. The KCCOA operates two vans that transport seniors to and from congregate meal sites and essential services such as medical appointments. Administrative functions for the Kershaw County Agency on Aging are housed at the Camden Senior Center on Lyttleton Street.

b. NURSING HOMES AND ASSISTED LIVING FACILITIES

Two types of housing are available for the elderly, representing a range of assistance and care options in the City of Camden. ***Nursing homes*** are facilities that provide nursing or convalescent care for two or more persons unrelated to the licensee. A nursing home provides long-term care of chronic conditions or short-term convalescent or rehabilitative care of remedial ailments for which medical and nursing care are necessary. There are two nursing homes in Camden, providing space for up to 244 residents (Table 7-8).

Community Residential Care Facilities, also referred to as ***Assisted Living Facilities***, offer room and board for two or more persons unrelated to the licensee. These facilities are designed to accommodate changing needs and preferences of residents; maximize the dignity, autonomy, privacy, independence, and safety of residents; and encourage family and community involvement. While the Division of Health Licensing of the South Carolina Department of Health and Environmental Control lists four assisted living facilities providing a total of 115 housing units with Camden addresses, Morningside of Camden (49 beds) is the only community residential care facility actually located within the City (Table 7-8).



TABLE 7-8. NURSING HOMES AND ASSISTED CARE FACILITIES IN CAMDEN, 2017*

FACILITY NAME	ADDRESS	TOTAL
NURSING HOMES		
KershawHealth Karesh Long Term Care	1315 Roberts Street, Camden	96 beds
Springdale Healthcare Center	146 Battleship Road, Camden	148 beds
Total in Camden	2 Facilities	244 beds
COMMUNITY RESIDENTIAL CARE FACILITIES		
Camden I	975 Wateree Boulevard, Camden	8 units
Camden II	975 Wateree Boulevard, Camden	8 units
Morningside of Camden	715 Kershaw Highway, Camden	49 units
Pinedale Residential Center	798 Hermitage Pond Road, Camden	50 units
Total in Camden	7 Facilities	115 units

*TABLE MAY NOT INCLUDE A COMPLETE LISTING OF EXISTING FACILITIES
 SOURCES: SCDHEC, DIVISION OF HEALTH LICENSING, LICENSED FACILITIES BY TYPE, MARCH 2017

4. PUBLIC HEALTH

The *Kershaw County Public Health Department* is located on Church Street in the City of Camden. The Health Department provides a range of health related services including immunizations, family planning, pregnancy testing, nurse-family partnerships for first-time mothers, postpartum/newborn home visits, services for children and teens with special health care needs, immunizations, tuberculosis testing and treatment, testing for sexually transmitted diseases, and teen education and counseling. The Department also administers the *Women, Infants and Children (WIC)* program. WIC is a nutrition program that provides food products, health screenings, and health information for women, infants and children five years of age or younger in qualified South Carolina families.

5. COMMUNITY MEDICAL CLINIC

The *Community Medical Clinic*, located on East DeKalb Street in Camden, is a non-profit family practice clinic that has provided free medical care for underserved and uninsured Kershaw County residents since 1998. The mission of the Clinic is to create stronger families and communities by empowering individuals to improve their own health and well-being. The Clinic is the medical home for 800 patients, generating approximately 3,600 patient visits each year. More than 200 active community volunteers contribute 10,000 hours of service each year to the Clinic. In addition to general family medicine, services provided at the Clinic include medications, chiropractic services, mental health counseling and referral, diabetes education, physical therapy, breast and cervical cancer screening, and patient referral to specialists. The Community Medical Clinic is an active partner in the collaborative *LiveWell Kershaw* initiative.

6. LIVEWELL KERSHAW

In 2010, the *Affordable Care Act* required that all non-profit hospitals conduct a community health needs assessment and adopt an implementation strategy. KershawHealth, in conjunction with the Arnold School of Public Health of the University of South Carolina conducted a comprehensive health assessment to meet these new requirements and to support their mission of providing all of the citizens of Kershaw County and surrounding communities with quality, cost-effective, and personalized healthcare. The assessment included



quantitative and qualitative information for a broad array of sources and resulted in the development of a *Community Health Improvement Plan* to guide health investments for Kershaw County. Priority areas identified through the comprehensive health assessment process include access to appropriate care, obesity/nutrition/physical activity, smoking cessation, and teen health.

LiveWell Kershaw was formed in 2012 to guide this process. With the goal of making Kershaw County the healthiest county in South Carolina, the group promotes a population-based health approach to improving County health outcomes. Initiative partners include KershawHealth, ESMMKC, AccessKershaw, the USC Arnold School of Public Health, and the Community Medical Clinic of Kershaw County. Start-up funding for the formation of LiveWell Kershaw was provided by KershawHealth and Eat Smart Move More Kershaw County. LiveWell Kershaw has established five *Community Healthcare Satellite Clinics* in locations throughout the north central area of the County that operate as extensions of the Community Medical Clinic, AccessKershaw, and KershawHealth. These clinics connect individuals with ongoing healthcare services as needed, provide access and information to community members, and extend the reach of primary care into the community. Community health workers are available to assist with healthcare navigation such as insurance applications, Medicaid, Medicare, and SNAP benefits, as well as managing diabetes, high blood pressure and overall health. A nurse practitioner is available during afternoon hours and provides primary care services such as diagnostics, treatment and prescriptions.

7. EAT SMART MOVE MORE KERSHAW COUNTY

In 2008, KershawHealth received a grant from *Eat Smart, Move More South Carolina* to develop a local coalition to assess the policies and environments in Kershaw County that affect daily choices that impact health. In 2009, the coalition officially became ***Eat Smart Move More Kershaw County*** (ESMMKC). The mission of ESMMKC is to coordinate collaborative and sustainable efforts to support healthy eating and active living where Kershaw County residents live, learn, work and play. Coalition members include the City of Camden, the Community Medical Clinic of Kershaw County, KershawHealth, Kershaw County Planning and Zoning, the Kershaw County Recreation Department, Kershaw County School District, SCDHEC Region 4, and the United Way of Kershaw County, as well as interested individuals from the community.

ESMMKC has spearheaded a number of projects since its inception. The *Kershaw County Bicycle, Pedestrian and Greenways Plan* was completed in 2012, combining past planning efforts with new research and analysis and public input. Included in the Plan are a proposed on- and off-street bikeway, walkway, and trail network, with policy and program recommendations that encourage usage of the network and promote safe cycling, walking and driving practices. Portions of the Plan were incorporated into the City of Camden *2013 Comprehensive Plan Update* as well as the *Transportation Element* of this Plan. Per Plan recommendations, 14 bicycle racks were installed in locations throughout the City and 46 “Share the Road” signs were installed along identified bicycles routes throughout the City and County.

ESMMKC also encourages farmers to become certified to accept WIC and senior vouchers at the Kershaw County Farmer’s Market. This facilitates the purchase of fresh fruits and vegetables by residents. The group also works closely with the Kershaw County Council on Aging to make local seniors aware of the voucher program for the Kershaw County Farmer’s Market held on Broad Street on Saturday mornings.



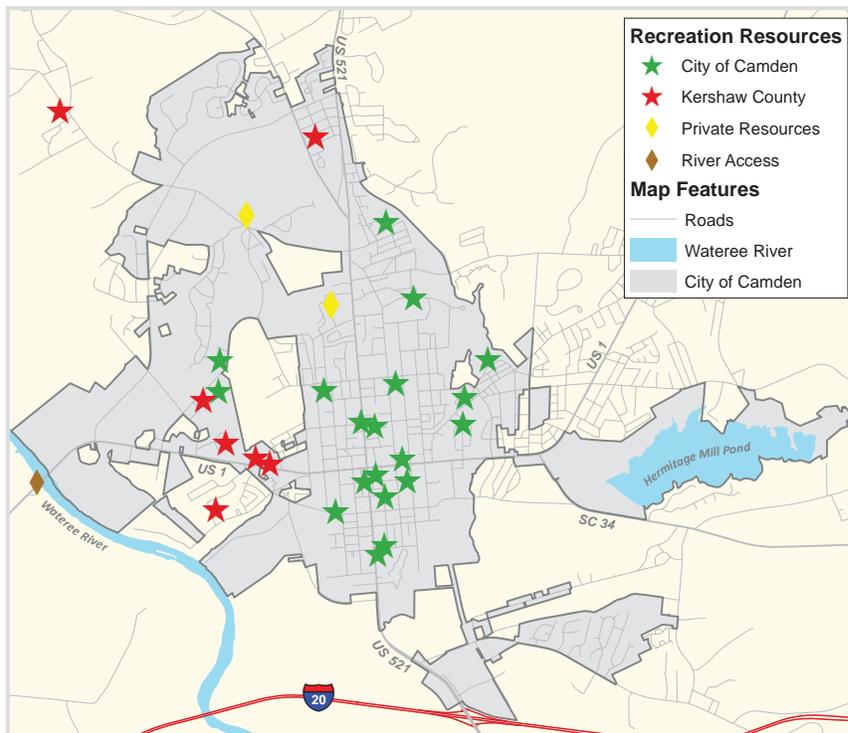
J. PARKS AND RECREATION

The provision of quality passive and active recreational activities and facilities benefits community residents of all ages. Parks and recreation facilities are valuable tools in showcasing the natural beauty of a community, in preserving open space, in attracting visitors, and in providing healthy and safe recreational options for residents. Several plans have been completed in recent years related to parks, recreation, and greenways in the Camden area.

Eat Smart Move More Kershaw County (ESMMKC) developed a *Kershaw County Bicycle, Pedestrian, and Greenways Plan* in 2012 with funding support provided by Healthy South Carolina. The Plan combines past planning efforts with new research and analysis and public input. The development of the plan was guided by a citizen committee that included citizen advocates and representatives from multiple stakeholder organizations and local groups. City of Camden and Kershaw County staff worked closely with the Committee during the development of the Plan with outreach efforts that included public workshops, an online comment form, and website updates. The resulting Plan envisions a connected network of bikeways, walkways, and trails that provide safe and family-friendly access between neighborhoods and community destinations for residents and visitors of all ages and abilities. To accomplish this vision, Plan goals include capitalizing on existing natural resources; improved safety of existing bicycle and walking routes; making bikeways, walkways and trails clean and inviting; establishing a connected network of bicycling and walking routes that link community destinations; promotion of bicycling and walking for recreation and transportation; and improving bicycle and pedestrian access between neighborhoods and outlets for healthy foods. The Plan recommends the addition of new on-street bikeways, walkways and off-street greenways along with increased bicycle parking, to create a comprehensive and safe network. One of the seven outcome goals set by the Project Steering Committee is to capitalize on the attractiveness of downtown Camden. Priority projects include more than nine miles of sidewalks and walkways in the City of Camden.

The Santee-Lynches Regional Council of Governments completed the region's first *Green Infrastructure Plan* in 2017. The Plan will provide a planning framework for the use, stewardship, and enhancement of the Region's natural resources, also known as "green infrastructure." As defined by Mark Benedict and Edward McMahon in their 2006 book *Green Infrastructure Linking Landscapes and Communities*, such resources provide a "natural life support system – an interconnected network of waterways, wetlands, woodlands, wildlife habitats, and other natural areas; greenways, parks and other conservation lands; working farms, ranches and forest; and wilderness and other open spaces that support native species, maintain ecological processes, sustain air and water resources and contribute to the health and quality of life for America's communities and people." The final product will include input gathered through stakeholder engagement, as well as extensive geospatial analyses and mapping of agricultural and silvicultural resources, recreational assets, historic and cultural resources, wildfire ignition density, water quality, land cover change, species richness, protected lands, and intact habitat cores. The Plan will provide strategies and indicators to achieve the primary objectives identified during the planning process. Many of these strategies identify, evaluate, conserve and improve access to recreational resources, along with listing matching funding mechanisms for these actions.

Camden residents and visitors are fortunate to have access, both within the City and nearby, to numerous and diverse opportunities for passive and active outdoor recreation that include a state park, abundant water resources, nature and historic trails, and a number of smaller parks and recreation facilities. According to the national 2016 Outdoor Participation Report developed by the Outdoor Foundation, the most popular outdoor activities of running/jogging, fishing, cycling, hiking, and camping are all available in the Camden area. Recreational opportunities are particularly abundant for outdoor enthusiasts. In addition to the scenic Wateree River, nearby Lake Wateree provides 181 miles of shoreline. Access to fishing and water sports is available at several public and commercial boat landings. Recreation resources in the Camden area are detailed in the following sections, with locations shown on Map 7-6.



MAP 7-6. FEDERAL, STATE, CITY, COUNTY, AND PRIVATE RECREATION RESOURCES

SOURCES: KERSHAW COUNTY BUILDING PLANNING AND ZONING AND INFORMATION SERVICES, FEBRUARY 2017; SANTEE-LYNCHES COG, MARCH 2017; BUILDING, CITY OF CAMDEN, FEBRUARY 2018

1. PUBLIC PARKS AND RECREATION FACILITIES

The *City of Camden Parks Department* is part of the City Public Works Department and is headquartered on Lyttleton Street. The seven-member City Parks and Trees Commission is appointed by City Council and provides recommendations on park improvements to the Parks Department. There are 28 public parks and recreation facilities in the City of Camden encompassing 337.52 acres (Table 7-9). Twenty-one of the parks and facilities are owned and maintained by the City of Camden and seven are owned and maintained by Kershaw County. Recreation resources in the City accommodate a range of activities such as picnicking and playgrounds enjoying the outdoors; tracks and trails for walking or jogging; fields for baseball, softball and soccer; courts for basketball, tennis, and volleyball; and a park that accommodates flying model planes and launching model rockets. The Kershaw County Aquatic Center on Battleship Road offers swim lessons, water aerobics, lifeguard training, and a swim team.



The City of Camden opened the Tennis Center of Camden in February 2018 that features 16 tennis courts, including two stadium courts, plus a club house, pro shop, office, public restrooms, and a large shaded porch. Designed to accommodate tournament play, the complex also includes 12 pickleball courts and a walking trail along the perimeter of the site.

TABLE 7-9. PARKS AND RECREATION FACILITIES IN CAMDEN

FACILITY NAME	ACRES	FACILITIES
CITY OF CAMDEN	168.42	Total Acres
Archives Park 429 Laurens Street	1.8	Open space
Armory Park 1041 DeKalb Street	5.1	Open space
Boykin Park 1615 Campbell Street	5.5	Basketball court, playground, benches, picnic tables
Broad & Bull Four Corners Broad & Bull Street Intersection	5.4	Open space, contains City Arena
Broad Street Park 1001 Broad Street	0.3	Open space
Burndale Park 1134 Fairlawn Drive	1.7	Picnic table, swings
City Arena Park 502 Bull Street	1.0	Basketball court, playground, benches
City Hall Park 921 Fair Street	1.7	Slide, swings, picnic tables
Edgewood Park 803 Elmore Street	0.8	Playground, benches, picnic tables, basketball court
Groom Park 20 Five Bridges Road	2.8	Open space
Hampton Park 309 East DeKalb Street	5.7	Playground, benches, picnic tables, historic fountain
Kendall Lake Park 2001 Lakeshore Drive	51.0	Kendall Lake, boat ramp, club house, benches, picnic tables
Kendall Park 1500 Park Circle	10.3	½ mile walking trail, benches, picnic tables
Kirkwood Common 210 Kirkwood Lane	13.9	Open space, benches
Kirkwood Park 192 Stowers Street	7.0	2 basketball courts, playground, baseball field
Monument Square 1400 East DeKalb Street	4.8	Open space, benches, historic monuments
Powder Magazine 818A Market Street	0.02	Historic powder magazine
Rectory Square 310 Rectory Square	5.7	Playground, 2 tennis courts, benches, picnic tables, historic fountain
Scott Park 36 Ball Park Road	30.6	4 lighted tennis courts, ¼ mile running track, 1 mile walking trail, 4 sand volleyball courts, playground, picnic shelter, restrooms
Tennis Center of Camden 823 Campbell Street	12.9	16 tennis courts, 12 pickleball courts
Town Green 1015 Market Street	0.4	Open space



TABLE 7-9. PARKS AND OUTDOOR RECREATION FACILITIES IN CAMDEN

FACILITY NAME	ACRES	FACILITIES
KERSHAW COUNTY	169.1	Total Acres
Kershaw County Aquatic Center 196 Battleship Road	4.3	Outdoor swimming pool and facility – open seasonally
Knights Hill Park 521 Knights Hill Road	4.0	1 unlighted ball park, 1 basketball court, 1 picnic shelter, restrooms
Larry Doby Complex 3 Competition Drive	70.6	4 lighted softball fields, 7 soccer fields, 4 tee-league fields, concession stand, restrooms
Old Armory 1034 West DeKalb Street	3.8	Indoor basketball facility
Science Park 730 Park Road	30.0	Model airplane landing strip, rocket launching pad, restroom
Seaboard Park 1226 Laurens Street. Extension	17.9	1 softball field, playground, restrooms, recreation center
Woodward Park 82 Ballpark Road	38.5	1 lighted soccer field, 5 baseball/softball fields, disc golf course, picnic shelter, restrooms
Total all Facilities	337.52	Total Acres all Facilities

SOURCES: CITY OF CAMDEN, 2018; KERSHAW COUNTY BUILDING PLANNING AND ZONING AND INFORMATION SERVICES DEPT., 2017

2. STATE PARKS

N.R. Goodale State Park is located to the east of the City of Camden, off of Old Stagecoach Road. Developed in 1973, the 763-acre park offers two picnic shelters, a community building that accommodates up to 60 people, a playground, volleyball courts, and canoe rental. Included on the property is the 140-acre Civil War era Adams Mill Pond, where visitors can fish for bass, bream and catfish. The Park’s 1.5 mile Goodale Canoe/Kayak Trail begins on Adams Mill pond and continues on Pine Tree Creek through a forest of bald Cypress trees. The Park also includes a 1.7 mile hiking/walking trail that winds through a forest of pine, oak, and rhododendron.

The 238-acre **Lake Wateree State Park** is located nearby in adjacent Fairfield County. The Park provides access for fishing and boating on Lake Wateree, as well as 50 camp sites with water and electricity and restroom facilities with hot showers. The Park also includes a playground, store and gift shop, a swimming area, and trails for walking and biking. Fishing is a popular park activity with numerous fishing tournaments held each year. An access ramp, tackle shop, and a refueling dock are also provided.

3. LAKE WATEREE AND THE WATEREE RIVER

Lake Wateree is located within a short drive of Camden. The Lake is 13,864 acres in size, with 181 miles of shoreline that includes access to Lake Wateree State Park, the Shaw Air Force Base Recreation Center on Baron DeKalb Road, and a bird refuge along six miles of the Lake shoreline that is part of the larger, state-managed Liberty Hill Wildlife Management Area. There are nine public boat ramps on the Lake, including three located in Kershaw County – Beaver Creek boat ramp on Becca Lane, Buck Hill boat ramp on Buck Hill Landing Road, and Clearwater Cove on Baron DeKalb Road. Boaters on Lake Wateree also have access to several commercial marinas, including Clearwater Cove Marina on Baron DeKalb Road, Wateree Lake RV Park and Marina on Dolan Lane, and Wateree Marina on John G. Richards Road.



The **Wateree River** flows south from Lake Wateree, touching the westernmost border of the City of Camden. Public access for fishing and wildlife observation is available at boat landings located at the U.S. Highway 1/U.S. Highway 601 bridge just outside of Camden and at the U.S. Highway 378/U.S. Highway 76 bridge. A key feature is the **Wateree Blue Trail**, which travels the length of the river, beginning near Camden and winding 75 miles to its convergence with the Congaree River Blue Trail at Congaree National Park. The Camden area boat access location for the Wateree River is shown on Map 7-6.

The nearby **Lynches River** forms the northeastern border between Kershaw and Chesterfield Counties. The 111 miles of the river that extend southeast of Kershaw from Lee County to its confluence with the Great Pee Dee River has been designated as a South Carolina Scenic River, the upper 54-mile section in 1994 and the lower 57-mile segment in 2008. The State’s ten Scenic Rivers are essentially free flowing and possess shorelines that are largely undeveloped, with limited road access. Opportunities for fishing, boating, camping, and wildlife observation are available along the Lynches River, with public access points primarily located along the Scenic River sections south of Kershaw County.

4. TRAILS

Trails are important recreational resources that can also provide alternatives to vehicle travel. While some trails provide access to parks or natural resources such as water bodies or scenic views, others provide linkages between residential areas and destinations to work, shopping, entertainment, recreation, school, or other residential areas. Camden has approximately 3.17 miles of trails (Table 7-10).

TABLE 7-10. TRAILS IN CAMDEN

FACILITY NAME	LOCATION	TRAIL TYPE	LENGTH (MILES)
Historic Camden Revolutionary War Park	South Broad Street	Walking	0.7
Kendall Park	Park Circle	Walking	0.5
Scott Park	Ball Park Road	Walking	1.3
Sweet Gum Trail	Woodward and Scott Parks	Multi-use	0.67
Total			3.17

SOURCES: CITY OF CAMDEN PLANNING DEPARTMENT, 2018; KERSHAW COUNTY RECREATION DEPARTMENT, 2016; SCPRT 2016

Additional trails are also found within a close drive of Camden. The Battle of Camden National Historic Monument on Flat Rock Road includes a three-mile walking trail. A 1.5-mile hiking trail is available at the Savage Bay Heritage Preserve on Drakeford Road. Walking trails are also found at Invista on U.S. Highway 1 (one mile trail) and the Kershaw County West Complex on Whitehead Road (half mile trail) in Lugoff. In addition, Goodale State Park includes a 1.7-mile canoe and kayaking trail.

The *Kershaw County Bicycle, Pedestrian and Greenways Plan* recommends a countywide bikeway, walkway and greenway system, including the addition of more than 420 miles of new on-street bikeways and walkways with bike lanes and nearly 166 miles of new off-street greenways. Recommended priority projects within the City of Camden are listed in Table 7-11. The Sweet Gum Connector bicycle and walking trail that is currently under construction in Camden is included in the recommended Park Connector projects and is the first recommended project from the Plan to be implemented.



TABLE 7-11. RECOMMENDED BIKEWAYS, WALKWAYS AND GREENWAYS IN CAMDEN

PROJECT AND TYPE	START/END	TYPE/DESCRIPTION	LENGTH
REGIONAL TRAILS			
Historic Camden – Wateree Connector <i>Multi-use trail</i>	Chestnut Ferry Road/ Black River Road connector proposed near Tickle Hill Road	New construction within gas utility easement, Historic Camden property, road ROW on Ehrenclou Drive, electric utility easement, decommissioned wastewater treatment facility property	1.6 miles
COMMUNITY CONNECTORS			
Black River Road Connector <i>Multi-use trail</i>	Black River Road/ U.S. Highway 1	New construction within Progress Energy easement	1.5 miles
SAFE ROUTES TO SCHOOLS, PARKS, AND HEALTHY FOODS			
Park Connector <i>Multi-use trail</i>	Battleship Road/ Chestnut Street	New construction along Battleship Road ROW, public park property, racing stable property and/ railroad ROW	1.3 miles
Haile Street <i>Sidewalks with shared-lane markings/bike lane</i>	Roberts Street/ U.S. Highway 1	New construction within road ROW, add pavement markings/ signage from Roberts St. to Brown Road, add pavement from Brown Road to U.S. Highway 1	1.6 miles
U.S. Hwy. 521 <i>Bike lane</i>	Chestnut Street/York Street	Land reconfiguration within road ROW	1.4 miles
York Street <i>Sidewalks with bike lanes</i>	U.S. Highway 1/Mill Street	New construction within road ROW, lane narrowing within existing pavement width from Mill Street to Campbell Street, add pavement from Campbell Street to U.S. Highway 1	1.7 miles

SOURCE: KERSHAW COUNTY BICYCLE, PEDESTRIAN AND GREENWAYS PLAN, OCTOBER 2013

Although cycling is a popular activity in the Camden area, only a short section of U.S. Highway 1 includes a bike lane. A number of cycling routes have been identified in multiple plans including the Bicycle, Pedestrian and Greenway Plan. ESMMKC has worked closely with local cyclists and the S.C. Department of Transportation to identify primary bike routes and install “Share the Road” signs and bicycle racks at strategic route locations.

5. OTHER RECREATION OPPORTUNITIES

In addition to traditional recreational activities, Camden residents and visitors have access to a wide variety of outdoor recreation activities, with many centered on the area’s vibrant equine community. Built in 1898, the **Camden Polo Field** is the second oldest field in the nation and has been designated as a National Landmark. The beginnings of the equine industry in Camden area can be traced to the development of Camden as a winter resort, with polo as the chief attraction. Although the sport declined during the second half of the 20th century, the Fine Arts Center of Kershaw County and the Camden Polo Club teamed to revive the sport in 2001. Today the Polo Field site on Lyttleton Street is held in perpetual trust by the Palmetto Conservation Foundation and is used for a variety of local events, including the annual Camden Cup polo match, held in May of each year.

The 60-acre South **Carolina Equine Park** is a state-of-the-art facility designed to accommodate a full range of equine activities, breeds, and users. Located southeast of Camden on Cleveland School Road near Interstate 20, the Equine Park includes three show rings, two covered arena areas, two schooling areas, nine barns with 288 stables, 100 RV sites, concessions, and restrooms. The Park opened in 2009 under the ownership and management of the South Carolina Equine Promotion Foundation.



The ***Carolina Hunt*** is the second oldest hunt in South Carolina and has been an important aspect of Camden's equine culture since 1926. Carolina Hunt Country, located on Red Fox Road, just outside of the City of Camden, maintains a professional huntsman and hound kennel. The Hunt schedule runs from September through mid-March. Equestrians are also able to ride on the property's safe and well maintained trails when hunts are not underway through membership or by association as a *Friend of the Hunt*.

The only golf course within the City of Camden is the Camden County Club on Knights Hill Road. The 18-hole private course was completed in 1903. The White Pines Golf Club, located nearby on Mary Lane near Goodale State Park, is an 18-hole, public course that was completed in 1973.

TENNIS CENTER OF CAMDEN





K. GOALS, OBJECTIVES AND STRATEGIES FOR IMPLEMENTATION

GOALS/OBJECTIVE/STRATEGIES	ACCOUNTABLE AGENCY	TIME FRAME
GOAL 7.1. PROVIDE EFFECTIVE, EFFICIENT, AND RESPONSIVE DELIVERY OF GOVERNMENT SERVICES.		
OBJECTIVE 7.1.1. PROVIDE AND MAINTAIN ADEQUATE ADMINISTRATIVE FACILITIES.		
<i>STRATEGY 7.1.1.1.</i>		
Develop and regularly update an inventory of City facilities.	City of Camden	2024
<i>STRATEGY 7.1.1.2.</i>		
Evaluate the current and future spatial needs of City departments and programs.	City of Camden	2019
<i>STRATEGY 7.1.1.3.</i>		
Consider development of a City facilities plan to identify and target creative ways to adequately accommodate the short-term and long-term spatial needs of City departments, services and programs.	City of Camden	2020
OBJECTIVE 7.1.2. PLAN THE LOCATION AND DEVELOPMENT OF COMMUNITY FACILITIES TO ACCOMMODATE PRESENT AND FUTURE NEEDS.		
<i>STRATEGY 7.1.2.1.</i>		
Consider development of a Capital Improvements Plan for the short-term and long-term provision of community facilities.	City of Camden	2020
<i>STRATEGY 7.1.2.2.</i>		
Leverage State and Federal funding resources to meet the City's highest priority needs.	City of Camden	On-going
<i>STRATEGY 7.1.2.3.</i>		
Work with Kershaw County to maintain a current and accurate geographic information mapping system as a management and planning tool.	City of Camden Kershaw County GIS	On-going
<i>STRATEGY 7.1.2.4.</i>		
Seek partnerships and leverage local, State and Federal resources to meet the City's capital improvement needs.	City of Camden Kershaw County State and Federal Agencies	On-going
<i>STRATEGY 7.1.2.5.</i>		
Support and encourage the continued presence of community institutions such as City, County and State administrative offices and service centers, arts institutions, the County library, and the Post Office within the City.	City of Camden Kershaw County State and Federal Agencies	On-going
OBJECTIVE 7.1.3. IMPLEMENT THE GOALS, OBJECTIVES, AND IMPLEMENTATION STRATEGIES OF THE COMPREHENSIVE PLAN.		
<i>STRATEGY 7.1.3.1.</i>		
Determine necessary staff, facility and resource needs and partnerships to successfully implement the Comprehensive Plan.	City of Camden Kershaw County Partner Agencies and Entities	2019
<i>STRATEGY 7.1.3.2.</i>		
Develop a comprehensive funding strategy to identify internal and external funding sources to support plan implementation.	City of Camden Kershaw County Partner Agencies and Entities	2019
<i>STRATEGY 7.1.3.3.</i>		
Assess progress in meeting implementation strategies and prepare an annual progress summary.	City of Camden	Annually
<i>STRATEGY 7.1.3.4.</i>		
Conduct a periodic review and update of the City's Comprehensive Plan at least once every five years to ensure relevance, update data, and adjust time frames for completion of strategies as needed.	City of Camden	2022



GOALS/OBJECTIVE/STRATEGIES	ACCOUNTABLE AGENCY	TIME FRAME
STRATEGY 7.1.3.5.		
Prepare a new City Comprehensive Plan every 10 years.	City of Camden	2027
OBJECTIVE 7.1.4. CONTINUE CITY GROWTH AND EXPANSION OF THE TAX BASE THROUGH ANNEXATION OF CONTIGUOUS PROPERTIES WHEN AND WHERE APPROPRIATE.		
STRATEGY 7.1.4.1.		
Continue policies that encourage annexation of contiguous properties into the City.	City of Camden	On-going
STRATEGY 7.1.4.2.		
Explore additional ways to encourage owners of unincorporated enclave and pocket properties to annex into the City.	City of Camden	2020
STRATEGY 7.1.4.3.		
Consider conducting an annexation study and future annexation plan to guide future physical and population growth and expand the tax base of the City.	City of Camden	2020
OBJECTIVE 7.1.5. STRENGTHEN COORDINATION AMONG THE CITY, COUNTY, NEIGHBORING JURISDICTIONS, REGIONAL AND STATE AGENCIES, AND OTHER PUBLIC AND PRIVATE ORGANIZATIONS.		
STRATEGY 7.1.5.1.		
Continue coordination with the County, neighboring jurisdictions, and the State on matters relating to public safety, homeland security, emergency preparedness, and other matters of regional or statewide importance.	City of Camden Kershaw County Neighboring Jurisdictions State Agencies	On-going
STRATEGY 7.1.5.2.		
Continue coordination of the provision of water, sewer, and electricity with other public and private providers.	City of Camden Other Utility Providers	On-going
STRATEGY 7.1.5.3.		
Continue local and regional coordination with public and private organizations for the provision of services, programs and facilities such as aging services and public recreation.	City of Camden Kershaw County KCAOA Public/Private Service Providers	On-going
STRATEGY 7.1.5.4.		
Continue regional coordination through CMCOG, SLCOG, SWRTA, Kershaw County, and other public and private agencies in matters related to transportation and transit.	City of Camden, SLRCOG, CMCOG, SWRTA, Kershaw County, Public/Private Service Providers	On-going
STRATEGY 7.1.5.5.		
Continue coordination with the County, neighboring jurisdictions, KCAOA, SWRTA, and SLCOG to promote reliable, safe, and cost effective transportation to meet the needs of vulnerable and underserved populations.	City of Camden Kershaw County Neighboring Jurisdictions KCAOA, SLRCOG, SWRTA	On-going
GOAL 7.2. PROVIDE ADEQUATE, SAFE, AND EFFICIENT INFRASTRUCTURE TO SUPPORT CURRENT AND PROJECTED NEEDS.		
OBJECTIVE 7.2.1. MAINTAIN AND UPDATE UTILITY FACILITIES TO MEET PRESENT AND FUTURE RESIDENTIAL AND COMMERCIAL NEEDS.		
STRATEGY 7.2.1.1.		
Upgrade and replace aging water collection, treatment and distribution; wastewater collection and treatment; and electric service infrastructure and facilities as needed and appropriate.	City of Camden Kershaw County Other Utility Providers	On-going
STRATEGY 7.2.1.2.		
Explore the development of water, wastewater, and electric service plans to anticipate and plan for the future needs of the City.	City of Camden	On-going



GOALS/OBJECTIVE/STRATEGIES	ACCOUNTABLE AGENCY	TIME FRAME
STRATEGY 7.2.1.3.		
Coordinate with other area utility providers to ensure that efficient and effective water, wastewater and electric service is available to current and future customers.	City of Camden Other Utility Providers	On-going
STRATEGY 7.2.1.4.		
Maintain accurate and integrated mapping of current utilities infrastructure and areas of projected growth and development.	City of Camden Other Utility Providers	On-going
GOAL 7.3. ENSURE ACCESS TO QUALITY, LIFELONG EDUCATIONAL OPPORTUNITIES FOR ALL RESIDENTS.		
OBJECTIVE 7.3.1. PROMOTE COORDINATION WITH THE K-12 SCHOOL SYSTEM AND HIGHER EDUCATION TO ENSURE ADEQUATE EXISTING FACILITIES AND PLAN FOR FUTURE GROWTH AND NEEDS.		
STRATEGY 7.3.1.1.		
Work with the School District to plan for the location and size of new schools and the expansion of existing facilities.	City of Camden Kershaw County School District	On-going
STRATEGY 7.3.1.2.		
Support School District efforts to secure additional funding to improve instruction through facilities upgrades, teacher recruitment, community involvement, curriculum enhancement, and the integration of instructional technology.	City of Camden Kershaw County School District Chamber of Commerce Employers	On-going
STRATEGY 7.3.1.3.		
Support the expansion and update of Central Carolina Technical College facilities and programs at the Kershaw County campus and look for partnering opportunities to improve the quality and accessibility of postsecondary education and job training for residents.	City of Camden Central Carolina Technical College Kershaw County Economic Development Office	On-going
STRATEGY 7.3.1.4.		
Explore partnerships with the School District and Central Carolina Technical College for joint use of educational and training facilities.	City of Camden Kershaw County School District Central Carolina Technical College	2020
GOAL 7.4. PROTECT THE HEALTH, SAFETY AND WELFARE OF CAMDEN RESIDENTS AND VISITORS.		
OBJECTIVE 7.4.1. REDUCE VULNERABILITY AND EXPOSURE OF THE PUBLIC TO MAN-MADE OR NATURAL DISASTERS OR CATASTROPHIC EVENTS AND MAINTAIN READINESS TO EFFECTIVELY IMPLEMENT ASSISTANCE AND RECOVERY OPERATIONS.		
STRATEGY 7.4.1.1.		
Continue coordination among the County, neighboring jurisdictions, and State and Federal agencies on procedures and programs related to disaster preparedness and emergency operations.	City of Camden Kershaw County KershawHealth Neighboring Jurisdictions State and Federal Agencies Other Relevant Local Agencies	On-going
STRATEGY 7.4.1.2.		
Conduct regular updates to the City Disaster Preparedness Plan and participate in regular updates to the Kershaw County Disaster Preparedness Plan.	City of Camden Kershaw County KershawHealth Other Relevant Local Agencies	On-going
STRATEGY 7.4.1.3.		
Continue participation in the National Flood Insurance Program and administration of the floodplain management program in compliance with Federal and State regulations.	City of Camden	On-going
STRATEGY 7.4.1.4.		
Continue to support SCDHEC in the enforcement of Stormwater Management regulations.	City of Camden SCDHEC	On-going



GOALS/OBJECTIVE/STRATEGIES	ACCOUNTABLE AGENCY	TIME FRAME
STRATEGY 7.4.1.5.		
Encourage property owners and developers to use Best Management Practices to protect water quality in lakes, rivers and streams.	City of Camden SCDHEC	On-going
OBJECTIVE 7.4.2. PROVIDE QUALITY AND AFFORDABLE HEALTH CARE FOR CITY RESIDENTS, ALONG WITH TIMELY AND PREPARED RESPONSE TO FIRE, POLICE, AND MEDICAL EMERGENCIES.		
STRATEGY 7.4.2.1.		
Deliver emergency services quickly and efficiently by fully staffing, effectively equipping, and providing adequate and up-to-date facilities for Police and Fire departments.	City of Camden	On-going
STRATEGY 7.4.2.2.		
Continue to partner and coordinate with County and neighboring law enforcement agencies to provide timely and effective law enforcement.	City of Camden Kershaw County Neighboring Jurisdictions	On-going
STRATEGY 7.4.2.3.		
Continue to work toward improving ISO ratings citywide.	City of Camden	On-going
STRATEGY 7.4.2.4.		
Support Kershaw County EMS and KershawHealth in the provision of quality emergency medical and health care for residents and visitors and in the update and expansion of services and facilities to meet future needs.	City of Camden Kershaw County EMS KershawHealth Community Health Clinic	On-going
STRATEGY 7.4.2.5.		
Promote the prevention of chronic health problems through the continued operation of the Community Health Clinic to serve eligible low and moderate income residents.	City of Camden Community Health Clinic	On-going
OBJECTIVE 7.4.3. ENSURE THE SAFETY OF RESIDENTS, VISITORS, AND PROPERTY THROUGH CONSISTENT ORDINANCE AND CODE ENFORCEMENT.		
STRATEGY 7.4.3.1.		
Continue to enforce building and fire codes and adopt updates as available and appropriate.	City of Camden	On-going
STRATEGY 7.4.3.2.		
Enforce and regularly review and update the Zoning and Land Development regulations as needed.	City of Camden	Annually
GOAL 7.5. CONSERVE, MAINTAIN, EXPAND, AND PROMOTE DIVERSE RECREATIONAL OPPORTUNITIES.		
OBJECTIVE 7.5.1. PROVIDE PASSIVE AND ACTIVE RECREATIONAL OPPORTUNITIES TO MEET THE DIVERSE NEEDS OF CITY RESIDENTS AND VISITORS.		
STRATEGY 7.5.1.1.		
Consider development of a comprehensive Parks and Recreation Plan for the City to determine future needs and priorities for facilities and programming.	City of Camden	On-going
STRATEGY 7.5.1.2.		
Seek public and private partnerships, joint use agreements, and alternative funding to implement parks and recreation plan recommendations.	City of Camden Kershaw County School District Civic and Arts Organizations Developers	On-going
STRATEGY 7.5.1.3.		
Maximize, where feasible, pedestrian and bicycle connectivity between City parks and recreation areas.	City of Camden Kershaw County	On-going



GOALS/OBJECTIVE/STRATEGIES	ACCOUNTABLE AGENCY	TIME FRAME
STRATEGY 7.5.1.4.		
Support the regular update of the countywide parks and recreation master plan.	City of Camden Kershaw County Other Municipalities	On-going
STRATEGY 7.5.1.5.		
Ensure that planning and zoning requirements, fire safety codes, and noise ordinances enhance protection for key historic, recreation and tourism sites and assets.	City of Camden	On-going
STRATEGY 7.5.1.6.		
Enhance and protect the City and County equine industry by identifying compatible land use opportunities that account for potentially adverse noise factors such as the County airport.	City of Camden Kershaw County	On-going
STRATEGY 7.5.1.7.		
Identify additional access points and needs for facility improvements along the Wateree River.	City of Camden Kershaw County SCDNR/SCPRT	2027
STRATEGY 7.5.1.8.		
Convert the City's former wastewater lagoons into a nature park	City of Camden SCDNR SCPRT	2027
STRATEGY 7.5.1.9.		
Continue to provide recurring funds for the management of City parks and open spaces	City of Camden	On-going
OBJECTIVE 7.5.2. DEVELOP A COMPREHENSIVE NETWORK OF RECREATIONAL TRAILS, GREENWAYS AND PATHS.		
STRATEGY 7.5.2.1.		
Research and explore the potential reuse and development of the abandoned Norfolk Southern rail corridor through the City of Camden as a greenway.	City of Camden Kershaw County	2022
STRATEGY 7.5.2.2.		
Implement, as feasible, the recommendations of the <i>2013 Kershaw County Bicycle, Pedestrian, and Greenways Plan</i> .	City of Camden Kershaw County	On-going
STRATEGY 7.5.2.3.		
Work with the County and other public and private partners to develop strategies for countywide promotion of recreation, leisure, historical, sports, and equine tourism opportunities.	City of Camden Kershaw County Chamber and Tourism Partners	On-going
STRATEGY 7.5.2.4.		
Enhance bicycle and pedestrian infrastructure including bicycle lanes, signage, and bike racks in appropriate locations.	City of Camden Kershaw County Kershaw County School District	On-going
STRATEGY 7.5.2.5.		
Design and build "Complete Streets" that are accessible to pedestrians, bicyclists, motorists, and transit users.	City of Camden Kershaw County Municipalities Developers SCDOT	On-going



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